



# ADAMS COUNTY

**COLORADO**  
BOARD OF COUNTY COMMISSIONERS

Eva J. Henry - District #1  
Charles "Chaz" Tedesco - District #2  
Emma Pinter - District #3  
Steve O'Dorisio - District #4  
Mary Hodge - District #5

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**STUDY SESSION AGENDA  
TUESDAY  
May 28, 2019**

*ALL TIMES LISTED ON THIS AGENDA ARE SUBJECT TO CHANGE*

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|-------------------|---------------------|--|
| <b>10:00 A.M.</b> | <b>ATTENDEE(S):</b> | <b>Mike Holub / Kristin Sullivan / Sean Braden /<br/>Ranette Carlson</b>   |
|                   | <b>ITEM:</b>        | <b>Fleet / Public Works Building Update</b>  |
| <b>10:30 A.M.</b> | <b>ATTENDEE(S):</b> | <b>Paolo Diaz / Sam Olson</b>  |
|                   | <b>ITEM:</b>        | <b>Adams County Works Program Update</b>   |
| <b>11:00 A.M.</b> | <b>ATTENDEE(S):</b> | <b>Raymond Gonzales</b>  |
|                   | <b>ITEM:</b>        | <b>Administrative Item Review / Commissioners<br/>Communication</b>  |
| <b>11:30 A.M.</b> | <b>ATTENDEE(S):</b> | <b>Heidi Miller</b>  |
|                   | <b>ITEM:</b>        | <b>Executive Session Pursuant to C.R.S. 24-6-402(4)(b)<br/>for the Purpose of Receiving Legal Advice Regarding<br/>Collective Bargaining</b> |
| <b>12:00 P.M.</b> | <b>ATTENDEE(S):</b> | <b>Representative Kyle Mullica</b>   |
|                   | <b>ITEM:</b>        | <b>Legislative Session Update</b>  |

(AND SUCH OTHER MATTERS OF PUBLIC BUSINESS WHICH MAY ARISE)

\*\*\*AGENDA IS SUBJECT TO CHANGE\*\*\*



## STUDY SESSION AGENDA ITEM

<b>DATE:</b> May 28, 2019
<b>SUBJECT:</b> Fleet & Public Works Facility – Project Update
<b>FROM:</b> Ranette Carlson & Seán Braden
<b>AGENCY/DEPARTMENT:</b> Facilities & Fleet Management
<b>ATTENDEES:</b> Mike Holub, Kristin Sullivan, Sean Braden, Ranette Carlson
<b>PURPOSE OF ITEM:</b> Project Statue Update
<b>STAFF RECOMMENDATION:</b> Budget Appropriation

### **BACKGROUND:**

In 2016, the Board of County Commissioners approved RNL/Stantec to commence work on design of a new Fleet & Public Works Facility. These activities have been further supplemented by BoCC approval of FCI Constructors as the Construction Manager/General Contractor (CM/GC) in early 2019. The project team has been working on completing design, confirming schedule and budget, and this presentation is to update the BoCC on status of the project.

### **AGENCIES, DEPARTMENTS OR OTHER OFFICES INVOLVED:**

Public Works  
County Manager's Office

### **ATTACHED DOCUMENTS:**

PowerPoint Presentation

**FISCAL IMPACT:**

Please check if there is no fiscal impact . If there is fiscal impact, please fully complete the section below.

**Fund:** 04

**Cost Center:** 3165

	Object Account	Subledger	Amount
Current Budgeted Revenue:			
Additional Revenue not included in Current Budget:			
<b>Total Revenues:</b>			

	Object Account	Subledger	Amount
Current Budgeted Operating Expenditure:			
Add'l Operating Expenditure not included in Current Budget:			
Current Budgeted Capital Expenditure:	9055	30651801	\$7,500,000
Add'l Capital Expenditure not included in Current Budget:			\$30,750,000
<b>Total Expenditures:</b>			<b>\$38,250,000</b>

New FTEs requested:  YES  NO

Future Amendment Needed:  YES  NO

**Additional Note:**

To date, \$1,180,688 has been spent on this project.

**APPROVAL SIGNATURES:**

  
Raymond H. Gonzales, County Manager

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Alisha Reis, Deputy County Manager

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Bryan Ostler, Deputy County Manager

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Chris Kline, Deputy County Manager

**APPROVAL OF FISCAL IMPACT:**

  
Budget

# Adams County Fleet & Public Works Facility



## PROJECT UPDATE

MAY 28, 2019



# Project Update



- Design Progress
  - Design / Renderings
- Pre-Construction Progress
- Schedule Overview
- Budget Overview



# Project Status - Design



- **Design Progress (by RNL/Stantec)**
  - June 2016 Solicitation / December 2016 Award
  - Programming & Site Selection Study completed 2017
    - ✦ March 2018 Study Session Review – Confirmed Site & Budget
      - Commenced Schematic Design
    - ✦ July 2018 Study Session Review – Update on Schematic Design
      - Proceeded with Design Development
  - Schematic Design Completed: August 2018
  - Design Development Completed: February 2019
  - Construction Documents: 80% complete  
Target June/July 2019

# Site Concept



Existing  
Site Aerial

Proposed  
Site Aerial



# Fleet Building (Phase I)



SW View

NW View



# Public Works Building (Phase II)



SW View  
(from Dahlia & 74<sup>th</sup>)

NW View



# Wash Building (Phase III)



NW View

NE View  
*(from Service Yard)*



# Service Yard / Storage (All Phases)



NE View  
*(from Service Yard)*



SE View



# Project Status – Pre-Construction



- **Pre-Construction Progress (by FCI)**
  - October 2018 – February 2019: CM/GC Solicitation
  - March 2019: FCI Awarded CM/GC Pre-Construction
  - March to Present:
    - ✦ Schedule & Logistics Reviews
    - ✦ Budget Reviews
    - ✦ Subcontractor Pre-qualification / Pre-Bid Activities
  - DRAFT of Guaranteed Maximum Price due 5/24/2019
    - ✦ Intent to Present to BoCC at Public Hearing June 2019

# Project Status – Schedule



- Originally Planned as 4 Phases
  - FCI Suggested as few as 2 Phases
  - Settled on 3 Phase Approach
    - ✦ Phase I: Fleet Facility (existing structures to remain)
    - ✦ Phase I & II: Sitework / Preparation (minor demolition)
    - ✦ Phase II: Public Works Facility (demolish existing)
      - Relocation of Probation Required
    - ✦ Phase III: Wash Building and Remaining Site Work
  - Originally estimated from 2019 through 2023
  - Current estimate is from end 2019 through end 2021/early 2022 (final schedule in development)

# Project Status – Budget



- Project Total still estimated at \$38.25M
- Phasing Approach adjusts ‘cash flow’ appropriations spread out over multiple years.
  - Desire to appropriate full remaining amount in 2020 and 2021

# Next Steps & Recommendation



- **Next Steps:**

- GMP Approval in Public Hearing (anticipated June/July 2019)
- Complete Land Use Approvals (City of Commerce City)
- Acquire Building Permits
- Commence Construction
  
- Relocate Probation Functions – location TBD

- **Recommendation:**

- Full Budget Appropriation by BoCC over 2020 & 2021

# End



- Questions?



## STUDY SESSION AGENDA ITEM

<b>DATE:</b> May 28, 2019
<b>SUBJECT:</b> Proposed Pilot Program in Partnership with Bayaud Enterprises
<b>FROM:</b> Sam Olson, Paolo Diaz
<b>AGENCY/DEPARTMENT:</b> County Manager's Office
<b>ATTENDEES:</b> Paolo Diaz, Sam Olson, Jodie Kammerzell, Byron Fanning, Bayaud Enterprises Staff
<b>PURPOSE OF ITEM:</b> Workforce program for people experiencing homelessness
<b>STAFF RECOMMENDATION:</b> Seeking support for pilot program

### **BACKGROUND:**

Unemployment is one of the top three reasons as to why individuals experience homelessness in Adams County. According to the Assessment of the Adams County's Efforts to Address Homelessness, half of the individuals surveyed stated that they were in need of employment assistance (Burnes Center on Poverty and Homelessness, 2016).

In partnership with Bayaud Enterprises, Adams County Works is a pilot program designed to provide low to no barrier employment opportunities for individuals experiencing homelessness. With onsite supported employment services & same-day payment, program participants- some who may not have had a job in years- will receive a source of income & be able to navigate resources with dignity and a sense of empowerment. The pilot will begin in partnership with Adams County Parks and Open Space with the intent to expand the program & engage municipalities & other private partners for potential employment opportunities for individuals experiencing homelessness.

### **AGENCIES, DEPARTMENTS OR OTHER OFFICES INVOLVED:**

Adams County Manager's Office, Adams County Workforce Business Center, Adams County Parks and Open Space, Bayaud Enterprises

### **ATTACHED DOCUMENTS:**

Presentation slides

**FISCAL IMPACT:**

Please check if there is no fiscal impact . If there is fiscal impact, please fully complete the section below.

**Fund:** General Fund

**Cost Center:** 1039

	Object Account	Subledger	Amount
Current Budgeted Revenue:			
Additional Revenue not included in Current Budget:			
<b>Total Revenues:</b>			

	Object Account	Subledger	Amount
Current Budgeted Operating Expenditure:			
Add'l Operating Expenditure not included in Current Budget:			\$363,919
Current Budgeted Capital Expenditure:			
Add'l Capital Expenditure not included in Current Budget:			
<b>Total Expenditures:</b>			<u>\$363,919</u>

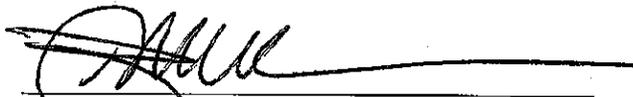
New FTEs requested:  YES  NO

Future Amendment Needed:  YES  NO

**Additional Note:**

Additional FTE request could come later to potentially hire a homelessness specialist in the Workforce Business Center.

**APPROVAL SIGNATURES:**

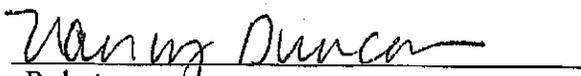
  
Raymond H. Gonzales, County Manager

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Alisha Reis, Deputy County Manager

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Bryan Ostler, Deputy County Manager

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Chris Kline, Deputy County Manager

**APPROVAL OF FISCAL IMPACT:**

  
Nancy Duncan  
Budget

# Proposed Pilot Program

**in Partnership with Bayaud Enterprises**

Study Session Presentation 5.28.2019

# OVERVIEW

Unemployment is one of the top three reasons as to why individuals experience homelessness in Adams County.

According to the Assessment of the Adams County's Efforts to Address Homelessness, half of the individuals surveyed stated that they were in need of employment assistance (Burnes Center on Poverty and Homelessness, 2016).

# WORKING MEETING - APRIL 16

## Community Partners with Bayaud

- Shelter Providers
- Municipalities
- Outreach Workers
- Faith-Based Community
- Case Managers

## Gaps

- Transportation, gas
- Limited shelter space, hotel vouchers
- Animal care
- Employment opportunities

## Barriers

- Transportation, RTD routes
- Lack of support
- Childcare costs
- Poor/nonexistent credit history
- Lack of permanent address
- Wages
- Lack of affordable housing

# BAYAUD ENTERPRISES

Founded in 1969, Bayaud Enterprises continues to serve individuals in the Denver community by providing employment training, assessment, coaching, placement & supported employment.

Their mission is to create **hope, opportunity & choice** with work as the means through which people with disabilities & other barriers to employment can fully participate in the mainstream of life.

## **Supported Employment Model**

An evidence-based model that stresses the importance of obtaining employment through rapid job search as soon as the individual feels ready. Supportive services typically includes on-the-job training, ongoing assessment, individualized coaching & navigation of additional resources.

# PILOT PROGRAM IN A SNAPSHOT

- 1** YEAR PILOT PROGRAM
- 60** INDIVIDUALS EXPERIENCING HOMELESSNESS REACHED
- 3** WORK SITES, ON ROTATION
- 20** GUARANTEED DAYS OF WORK, PER PARTICIPANT
- 6** WORK HOURS PER DAY
- \$80** SAME-DAY PAYMENT, PER WORKDAY (\$13.33 PER HOUR)

# PARTNERS

**Adams County:** includes homelessness liaison, Parks & Open Space, Workforce Business Center

**Bayaud Enterprises:** staff Adams County Works, provide transportation to and from work sites, connect participants to resources and future employment opportunities.

**Community Partners & Shelter Providers:** assist with outreach & recruitment

**Municipalities:** engage in prospective program expansion with interested jurisdictions

# PROGRAM PERSONNEL

**Program Director:** administrative, supervise program operations

**Program Manager:** facilitate planning process, supervise & support staff

**Site Supervisor:** provide transportation & supervise work crews (works 4 days)

**Resource Navigator:** provide on-site support in order to improve program participants' access to other services & programs (works 4 days)

**Employment Specialist:** provide assistance in job readiness and connection to permanent supported employment opportunities

# PROGRAM PROCESS

## RECRUITMENT & ENROLLMENT

- Community partners help promote program
- Bayaud performs outreach & recruitment
- Bayaud manages vetting process and creates waitlist

## WORKSITES

- Transportation provided to and from work site
- Participants work 6 hours a day
- Onsite training and resource navigation provided

## SUPPORTED EMPLOYMENT

- Resource navigator works with participants to connect with other basic needs (food), housing, and benefits
- Participants work with employment specialist to seek permanent employment opportunities

# COST OF PROGRAM

**\$181,960**

2019 BUDGET AMENDMENT

**\$363,919**

2020 BUDGET ADOPTION\*

# DISCUSSION

- Are there any modifications to the current program proposal?
- Can the County help reduce program costs by providing an office space, office supplies, and a vehicle?